## **Suzlon Energy Limited**

H1 FY19

14 November 2018

SECI-1 Sembcorp Project

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#### **Industry Poised For Huge Growth**



Will lead to



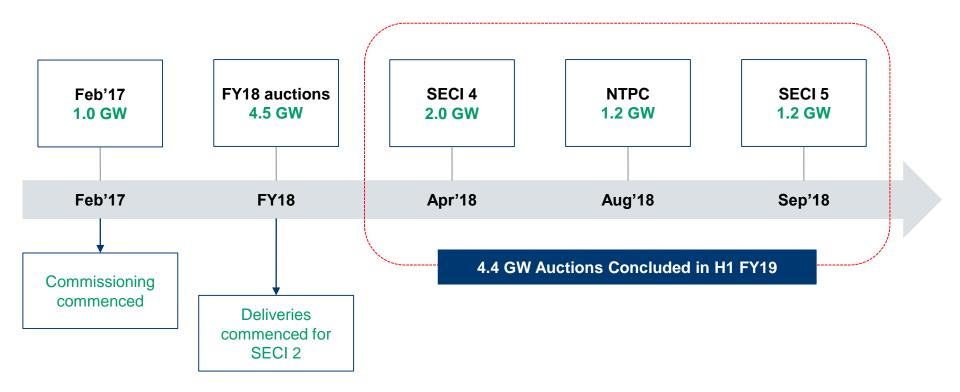
Source: Internal estimates

Government pushing industry to achieve its 67 GW target for wind by 2022



Volumes to significantly grow over the next three years

## **Traction In Auctions In FY19**

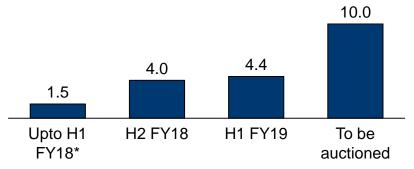


~30% of the concluded auctions is yet to close orders



9.9 GW of auctions already concluded till date, more in pipeline

## FY19 Outlook: Another Challenging Year For Execution

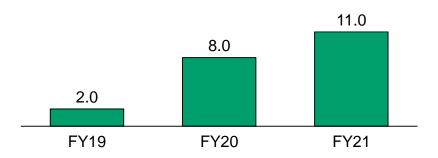


FY18 and FY19: High bidding activity

#### **Transitional delays impact FY19 execution**

- Delay in central and state bidding guidelines
- Delay in evacuation approvals
- Few state auctions temporarily deferred
- Delay in approvals for state PPAs

FY20 and FY21: High commissioning activity



Strong commissioning outlook for FY20 & FY21

- 21 months execution timeline for auctioned projects
- 8.4GW auctioned in last 12 months
- Connectivity granted for completed bids
- Approval process initiated for state PPAs

FY19, an opportunity for order book build up



(GW)

Long term outlook remains bullish

<sup>\*</sup> Includes 1GW auctioned in Feb'17

## **Suzion Only Player To Commission Entire SECI-1 Project**











- Commissioned 1<sup>st</sup> SECI-1 project despite initial challenges
- Delivered 6 months ahead of revised schedule
- Provide comprehensive O&M services for entire project life

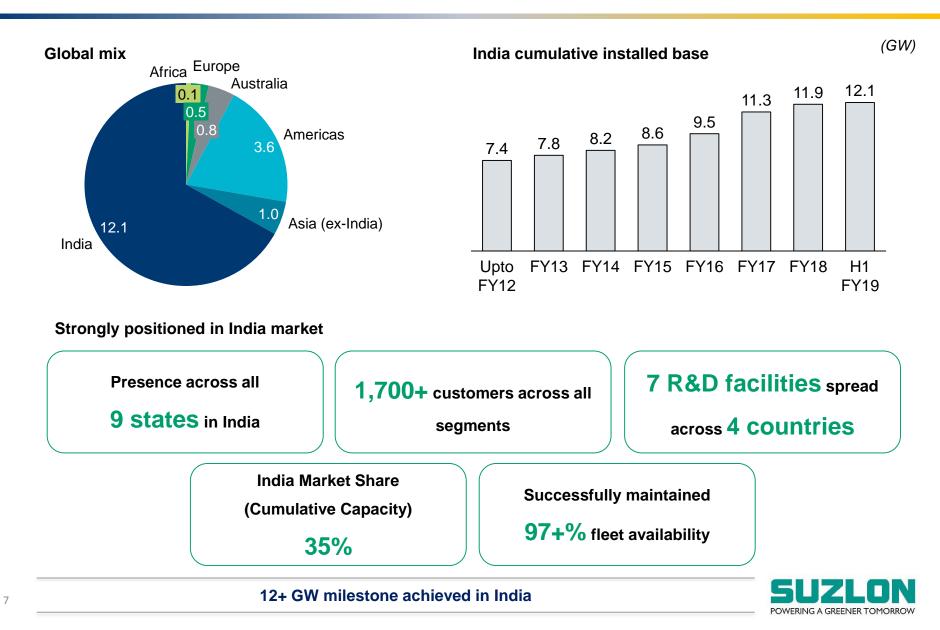
Customer	Sembcorp Energy India
Project Size	250 MW
Project Scope	Full Scope Turnkey Solution
State	Tamil Nadu
Auction Date	Feb'17
PPA Signing Date	July '17
Commissioning Date	Oct '18
Turbine Model	S111-120
Total Area	252 sq km

Progressing well on other auction projects



#### Superior execution capabilities demonstrated

## **18+ GW Global Installations**



#### Introduced Tallest Hybrid Concrete Tower S120-140



- Hybrid Concrete Tubular Tower
  - Offers greater stability
  - Cost efficient vis-à-vis all steel towers
- Concrete tower manufactured at site
  - Reduces logistics complexity
- Harnesses better availability of wind at higher altitudes
- Testing underway, Certification expected shortly
- Reduces LCoE and improves ROI for customers

Prototype Installation Date	Sep'18
Proto Site	Tamil Nadu
Improvement in Generation	6 - 7% over S111

#### Started to offer the product in auctions



### Accolades



#### World's 1st solar project quality certification for Suzlon's 100 MW project

- · Certificate from DNV GL confirms safety features and technical compliance
- Testament of our commitment to high quality standards

#### CII Southern Region's 13th Kaizen Competition

- Suzlon's Coimbatore Generator Unit wins award
- Competing against 100 companies
- For uniform profile of copper bar with higher productivity, achieving best quality level

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#### Suzlon's Generator Unit wins award at Manufacturing Today Summit

- Won the Quality Improvement Project competition on Cost Optimization
- · Evaluated across cost optimization, quality, technology, safety and sustainability

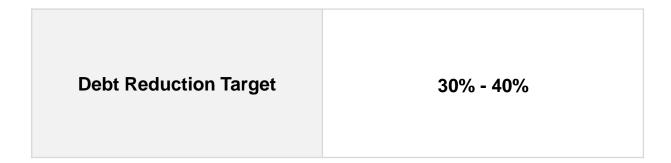


#### **SKOCH Corporate Excellence Silver Award**

- SB63 Full Carbon Girder Blade
- Felicitated with Order of Merit certificate for S128
- Award for Innovative two fold transport system: Telescopic Trailer and Rotor Blade Adapter Trailer



#### Testament to our focus on quality and technology



#### Plan to reduce debt through strategic initiatives

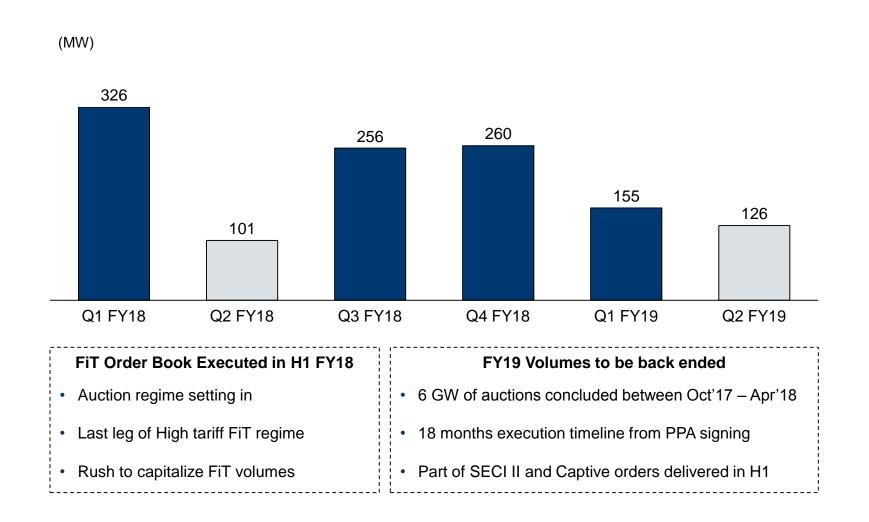
#### Medium to long term outlook for wind continues to remain positive



Financial Performance	Debt Overview	Industry Outlook
Technology	Suzlon Strengths	Detailed Financials



## Wind Volumes: Low Volumes Due To Back Ended Auctions In FY18







## **Q2 FY19 Financial Highlights**

Particulars	Q2 FY19 Unaudited	Q2 FY18	Remarks
		Unaudited	
Revenue	1,195	1,151	
Gross Profit	539	521	
Gross Margin	<u>45.1%</u>	45.3%	
Employee Expenses	213	208	
Other Expenses (net)	211	206	
EBITDA (Pre FX)	115	107	
EBITDA Margin (Pre FX)	9.6%	9.3%	]
Depreciation	88	79	
Net Finance Cost	308	303	Primarily due to: <ul> <li>Lower finance income</li> <li>Forex Impact</li> </ul>
Taxes	(3)	1	
Share of (Profit) / Loss of Associates / JV	2	9	
Net Profit (Pre Fx and Ex. Items)	(280)	(285)	
Exchange Loss / (Gain)	348	99	Primarily <ul> <li>Translational impact</li> <li>Non cash in nature</li> </ul>
Exceptional Loss / (Gain)	0	(455)	
Reported Net Profit	(627)	71	
Non Controlling Interest	(3)	3	
Net Profit attributable to Shareholders	(624)	68	





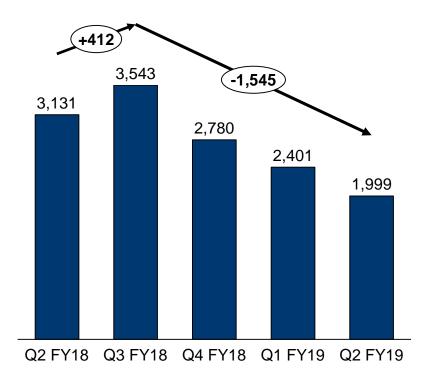
## H1 FY19 Financial Highlights

(₹ Cr.)				
Particulars	H1 FY19 Unaudited	H1 FY18 Unaudited	Remarks	
Revenue	2,467	3,722	Primarily due to low volume	
Gross Profit	1,028	1,529		
Gross Margin	41.7%	41.1%		
Employee Expenses	407	409		
Other Expenses (net)	429	538	Includes partly variable cost	
EBITDA (Pre FX)	192	582	N Drieserik, due te levrer en eretien levrerene	
EBITDA Margin (Pre FX)	7.8%	15.6%	Primarily due to lower operating leverage	
Depreciation	172	161		
Net Finance Cost	623	589	Primarily due to: <ul> <li>Lower finance income</li> <li>Forex Impact</li> </ul>	
Taxes	(5)	2		
Share of (Profit) / Loss of Associates / JV	3	25		
Net Profit (Pre Fx and Ex. Items)	(601)	(195)		
Exchange Loss / (Gain)	601	141	Primarily <ul> <li>Translational impact</li> <li>Non cash in nature</li> </ul>	
Exceptional Loss / (Gain)	0	(455)		
Reported Net Profit	(1,202)	119		
Non Controlling Interest	(6)	1		
Net Profit attributable to Shareholders	(1,197)	117		



## **Consistent Reduction In Net Working Capital**

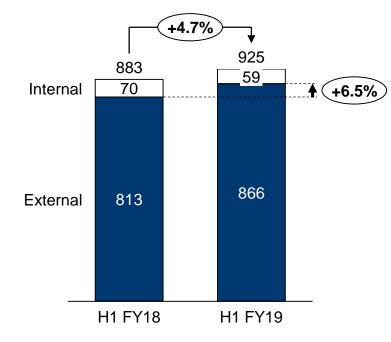
Fig. in ₹ Cr.



Working Capital to optimize under Auction regime
Reduced regulatory uncertainty
Elongated execution schedule
Smoothened out quarterly volumes
Large scale project size
Make to Order



#### **Stable Service Revenue Insulated From Business Cycles**



Operations and Maintenance Revenues (₹ Cr.)

- ✓ ~15 GW of Assets under Management (AUM)
  - 12+ GW in India; ~3 GW Overseas
  - 2<sup>nd</sup> Largest O&M player in India Power Sector, after NTPC
- ✓ 100% renewal track record in India
  - Every turbine sold by us in India is under our Service fold
  - Custodian of 12+ GW of assets in India
  - 23 years of track record in India
- ✓ External OMS revenue is 35% H1 FY19 revenue



	Particulars	Capacity	Remarks
	Auction based Order Book	958 MW	All orders backed by signed PPA's
	Retail, Captive, PSU & IPP	99 MW	Backed by advance, Not dependent on PPAs
->	Wind Firm Order Book	1,057 MW	
	Value of Order Book	₹6,306 Cr.	
		+	
-	Framework Agreements / PPA in hand	>700 MW	✓ PPA Signed, Ratification Awaited
		+	
	Letter of Intent (LOI)	484 MW	✓ Contract finalisation in progress

SEFL and Service orders over and above this order book



~30% of the auctioned capacity is yet to be tied up

~1.8 GW Backlog

Financial Performance	Debt Overview	Industry Outlook
Technology	Suzlon Strengths	Detailed Financials



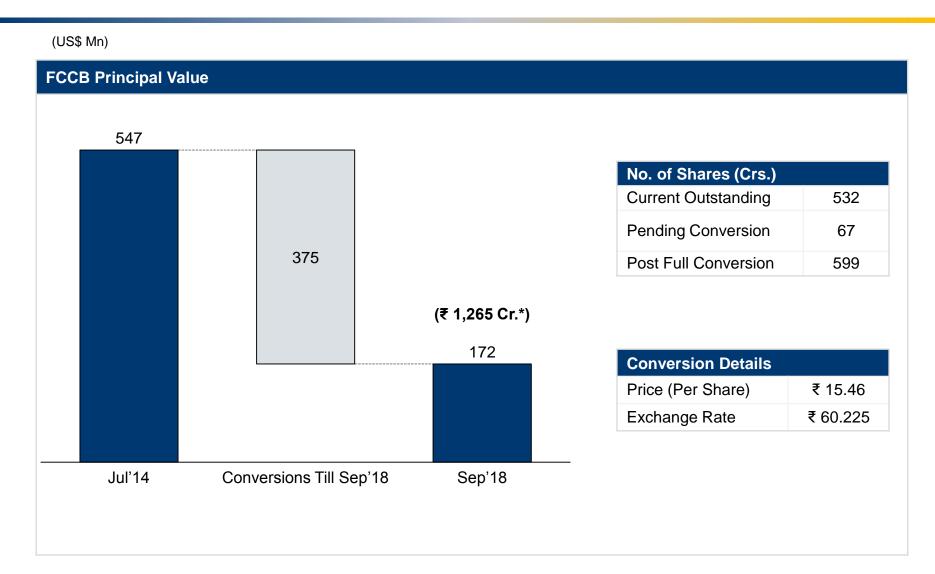
(Excl. FCCB)	30 <sup>th</sup> Sep'18	30 <sup>th</sup> Jun'18	Back Ended Maturity Profile
SBLC Backed AERH Loans	US\$ 569 M (₹ 4,110 Crs.)	US\$ 569 M (₹ 3,881 Crs.)	(₹ Cr.) <b>66%</b> 4,898
Increase only due to FX	; No change in US	S\$ value	
Other FX Term Debt	US\$ 64 M (₹ 460 Crs.)	US\$ 64 M (₹ 441 Crs.)	FY19-22 Repayments: 33%
Increase only due to FX	; No change in US	S\$ value	273 582 772 817
Rupee Term Debt	₹ 2,772 Cr.	₹ 2,815 Cr.	FY19 FY20 FY21 FY22 FY23 & Beyond
Gross Term Debt	₹ 7,343 Cr.	₹ 7,136 Cr.	
Net Term Debt	₹ 6,803 Cr.	₹ 6,611 Cr.	
Working Capital Debt	₹ 3,395 Cr.	₹ 3,471 Cr.	





Note: 1 US\$ = ₹ 72.49 for Q2 FY19; Ind AS impact is captured in the Gross Term Debt total in ₹ CR.

## July 2019 FCCB Series Overview





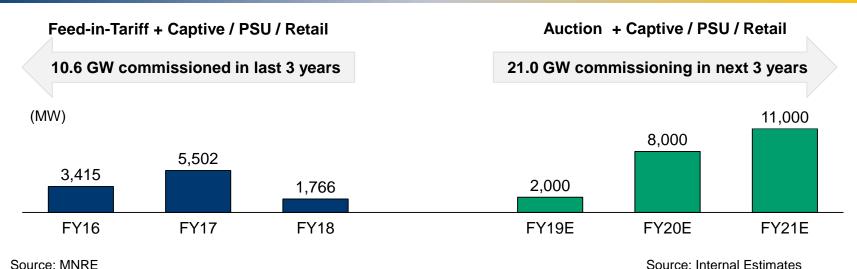
69% FCCBs already converted till date

Note: 1 US\$ = ₹ 72.49; \*Numbers post impact of Ind-AS

Financial Performance	Debt Overview	Industry Outlook
Technology	Suzlon Strengths	Detailed Financials



## **Strong Visibility On Growth For India Wind Market**



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#### Key Drivers:

- Increasing power demand with supply only from renewables
- $\checkmark$  Push for clean, affordable and scalable power source
- ✓ Wind most competitive source of power in India
- Large untapped potential
- Auction based procurement
  - Market expanding from 8 wind states to pan India
  - Making wind subsidy free
- ✓ Unlocking emerging areas potential
  - Wind solar hybrid, offshore, repowering

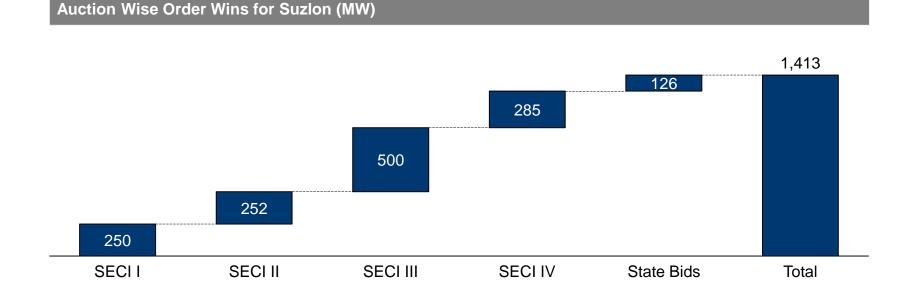
#### Key Challenges:

- X Infrastructure constraints
- X Auction delays & sector uncertainties



#### Poised to become high growth market

## Largest Order Volume Share In Auctions Concluded Till Date



 $\rightarrow$  ~98% volumes under full turnkey scope

 $\rightarrow$  ~92% volumes from Large Utility Companies – Top Quality Customer Profile

Around 30% of 9.9 GW auctioned capacity is still open in market - Incremental Potential for Suzlon



Zero reliance on self bidding

## ~1.5 GW Announced Pipeline For Wind Solar Hybrid

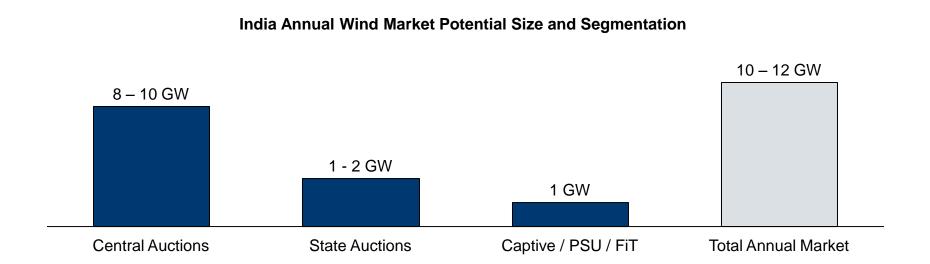
Announced Pipeline	Wind Solar Hybrid Gaining Traction
<b>1.2 GW Hybrid</b> (New Hybrid)	<ul> <li>14<sup>th</sup> May 2018: Wind Solar Hybrid Policy issued by MNRE</li> <li>25<sup>th</sup> May 2018: Bidding Guidelines Issued</li> </ul>
<b>160 MW Hybrid</b> (in Andhra Pradesh)	<ul> <li>22 June 2018: RFS issued</li> <li>Key Features of Policy and Guidelines</li> <li>&gt;25% of the capacity of other source to qualify as hybrid</li> </ul>
<b>190 MW NTPC Hybrid</b> (in Karnataka)	<ul> <li>Fulfilment of solar / non solar RPO in the proportion of rated capacity</li> <li>SECI will be the Nodal Agency</li> <li>Bid Capacity 200-500 MW; 25 years PPA; Annual CUF &gt; 40%</li> </ul>



OWERING A GREENER TOMORROW

Strong competitive edge

## Poised To Become A 10+ GW Annual Market



#### "India plans to auction 10 GW of wind energy for the next 10 years", MNRE Secretary, Anand Kumar

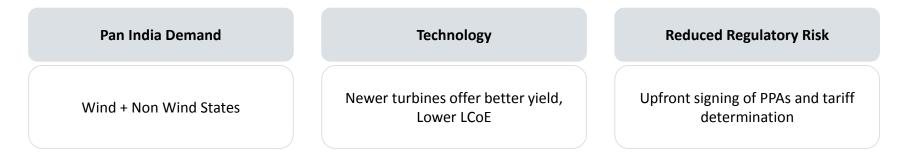
#### Power Grid working on creation of transmission infrastructure

- Increasing inter-regional capacity
  - Laying new high capacity lines
  - Upgrading exiting substation facilities
- · Work commenced on connecting southern, western and northern regions
- KfW Development Bank and Asian Development Bank to finance these projects



Parameter	Upto FY17	Apr'17 – Mar'19	FY19 Onwards
PPA Mechanism	Feed-in-Tariff		Competitive Bidding
Wind Tariff	₹ 4.0 – 5.0 /unit	Transition from FiT to	₹ 2.5 – 3.0 /unit
Annual Market Size	3 – 4 GW		10 – 12 GW
Order Book Coverage	3 – 6 months	6 – 9 months sales due to no clarity on	12 months
Execution Timeline	6 – 9 months		18 – 21 months
Commissioning	Back-ended, Q4 heavy		Equally spread
Project Size	50 – 100 MW		200 – 300 MW

#### Aspects supporting tariffs in competitive bidding





Favourable macro environment for acceleration in capacity addition

Offshore	National offshore policy already notified
1 GW	<ul> <li>Suzlon has commissioned 1<sup>st</sup> Offshore Met Station</li> </ul>
Expression of Interest	Offshore Advantage: Higher PLF due to high wind power density and shallow
5 GW	water depth enables lower cost in terms of project execution
Targeted auctions until 2020	35 participants evinced interest for 1 GW Expression of Interest

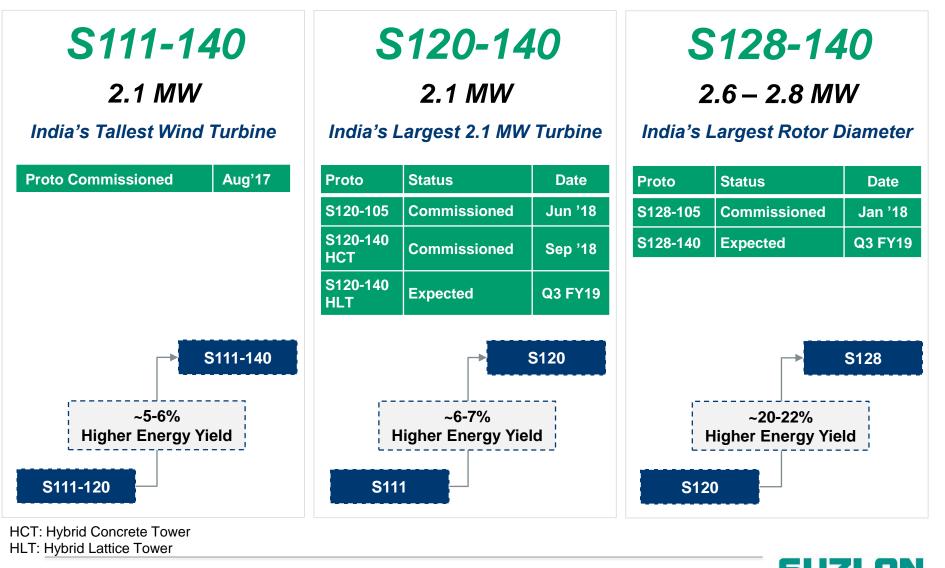
Repowering	Policy already announced and notified in 2016
<b>3 GW</b> Estimated Potential of < 1,000 kw turbines	<ul> <li>Repowering is replacing old technology low capacity wind turbines with the latest large sized wind turbines</li> <li>Govt. keen on harnessing this potential and working on right set of policies</li> </ul>
	incentivizing Repowering



Financial Performance	Debt Overview	Industry Outlook
Technology	Suzlon Strengths	Detailed Financials



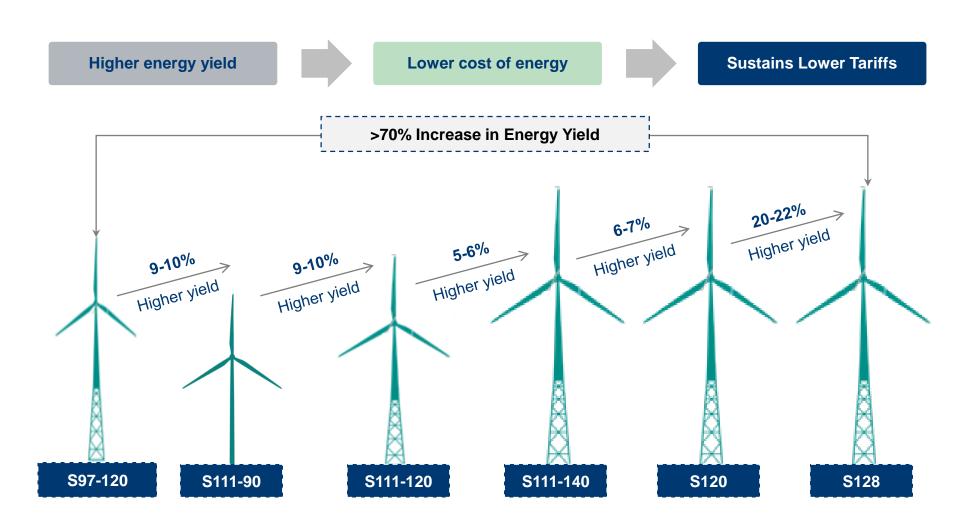
## **3 New Turbines Launched In FY18: Pushing Technology Boundaries**



POWERING A GREENER TOMORROW

Gaining competitive edge in auction regime

## Focus On Reducing LCOE





Over 4,500 turbines of 2.1 MW platform across 17 countries

## **Pioneer In India Offshore**



**Powered Through Solar** 



• India's 1<sup>st</sup> Private Far Offshore Met Station

- Opportunity to harness India's 7,600km coastline
- Government plans to auction 5 GW of Offshore project next year
- State of Art Installation
  - 16km from the Shore
  - 11m Water depth
  - 14m support platform height above water level
  - LiDAR based met station
  - Remote monitoring



	Suzion 1	Technology Locations:		Hamburg
	Hamburg	<ul><li>Development &amp; Integration</li><li>Certification</li></ul>		
Germany	Rostock	<ul> <li>Development &amp; Integration</li> <li>Design &amp; Product Engineering</li> <li>Innovation &amp; Strategic Research</li> </ul>		Rostock
The Netherlands	Hengelo	- Blade Design and Integration		Hengelo
India	Pune	<ul> <li>Design &amp; Product Engineering</li> <li>Turbine Testing &amp; Measurement</li> <li>Technical Field Support</li> <li>Engineering</li> </ul>		Pune
	Vadodara	- Blade Testing Center		Aarhus
	Chennai	- Design & Product Engineering (Gear Box Team)		
Denmark	Aarhus Vejle	<ul><li>SCADA</li><li>Blade Science Center</li></ul>		Vejle



#### Best match between skills & location – Efficient leverage of R&D spending

Financial Performance	Debt Overview	Industry Outlook
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## **Suzion Strengths In India Wind Market**

Full Turnkey Solution Provider Pan India Presence

Technology Leadership



Strong Customer Relationship

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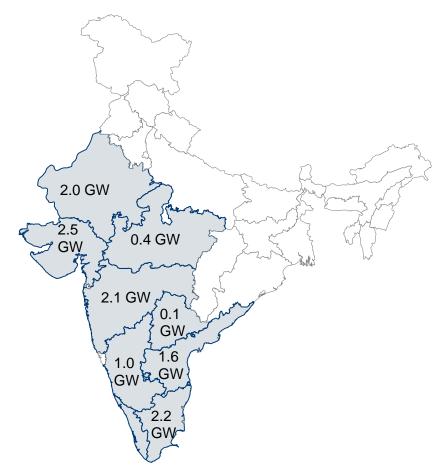
Best In Class Service Capabilities 23+ Years Track Record

SUZLON POWERING A GREENER TOMORROW

End-to-end service provider with strong presence across value chain & customer segments

## ~12 GW Wind Energy Installations In India





#### Largest fleet under Operation and Maintenance fold in India

(31 <sup>st</sup> Mar'18)	# of Turbines	MW
<= 1 MW	1,678	777
>1 MW < 2 MW	4,268	5,774
=>2 MW	2,557	5,368
Total	8,503	11,919

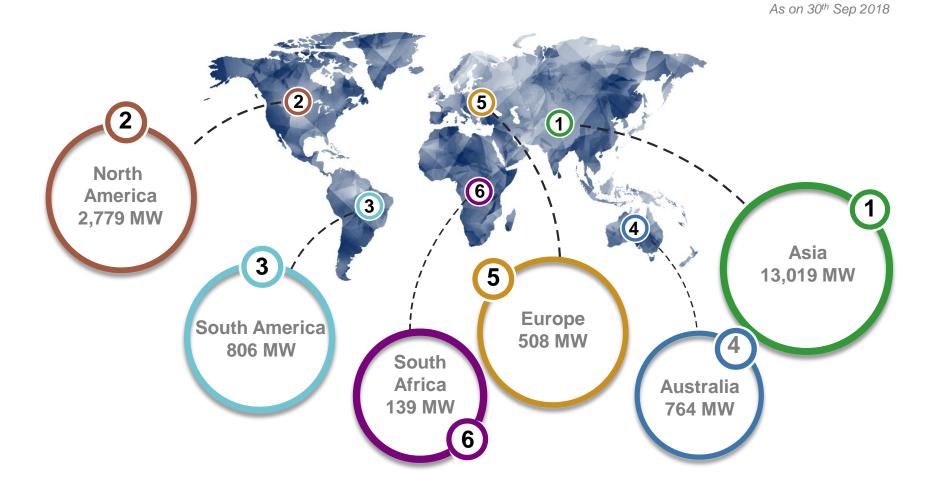
- 35% All India installed wind capacity
- ~17% All India installed renewable capacity
- ~1,800 customer relationships
- 22 years of operating track record
- 26 TWh estimated of annual clean energy;
  - =2,125 mn trees planting p.a.
  - =~19.3 mn tonnes coal avoidance p.a.
  - =~25.5 mn tonnes CO2 emission savings p.a.

#### Custodian of 2nd highest installed power capacity (from all sources) in India



Map not to scale. All data, information, and map is provided "as is" without warranty or any representation of accuracy, time liness or completeness.

#### **Suzion's Global Presence**



Suzlon's strong relationships across regions positions it well



Map not to scale. All data, information, and map is provided "as is" without warranty or any representation of accuracy, timeliness or completeness.

## USA PTC Volume: ~500 MW Pipeline Created For 100% PTC Projects

#### Production Tax Credit (PTC) Extension: Huge Volume Opportunity

- PTC in USA extended until 2019 with benefits stepping down every year before phase out
- In order to qualify, projects only need to start construction and make a minimum 5% investment

#### ("Safe Harbour Investments")

- Thus projects which meet safe harbour investments in 2016, will be eligible for 100% PTC benefit, while projects which meet safe harbour investments in 2017 will be eligible for 80% PTC benefit
- Timeline for completion of the projects is 4 years from the start of construction

Start Construction/SafeTimeline forHarborCompletionSuzlon Strategy				
2016 • 100% PTC • 2	020	<ul> <li>Established SPVs to implement Safe Harbor</li> </ul>		
80% PTC		Projects and develop project pipeline		
2017 • 2021		<ul> <li>~500 MW Pipeline created of projects eligible for</li> </ul>		
60% PTC • 2022		100% PTC		
2010 - 2022		• To translate into firm orders for execution over the		
2019 •	40% PTC •2023	next couple of years		



#### **Re-entering international market**

Financial Performance	Debt Overview	Industry Outlook
Technology	Suzlon Strengths	Detailed Financials



## **Consolidated Income Statement**

(₹ Crs.)			
Particulars	H1 FY19	H1 FY18	FY18
Particulars	Unaudited	Unaudited	Audited
Revenue from operations	2,467	3,722	8,075
Less: COGS	1,439	2,193	5,116
Gross Profit	1,028	1,529	2,959
Margin %	41.7%	41.1%	36.6%
Employee benefits expense	407	409	805
Other expenses (net)	429	538	1,006
Exchange Loss / (Gain)	601	141	146
EBITDA	(409)	441	1,003
EBITDA (Pre-FX Gain / Loss)	192	582	1,149
Margin %	7.8%	15.6%	14.2%
Less: Depreciation	172	161	342
EBIT	(581)	280	661
EBIT (Pre-FX Gain / Loss)	20	421	807
Margin %	0.8%	11.3%	10.0%
Net Finance costs	623	589	1,502
Profit / (Loss) before tax	(1,204)	(310)	(840)
Less: Exceptional Items Loss / (Gain)	0	(455)	(450)
Less: Share of (Profit) / Loss of Associates & JV	3	25	(5)
Less: Taxes	(5)	2	(2)
Net Profit / (Loss) after tax	(1,202)	119	(384)
Less: Non-Controlling Interest	(6)	1	(7)
Net Profit Attributable to Shareholders	(1,197)	117	(377)



## **Consolidated Net Working Capital**

(₹ Cr.)

	30 <sup>th</sup> Sep'18	30 <sup>th</sup> Jun'18	30 <sup>th</sup> Sep'17
Inventories	3,151	2,923	4,518
Trade receivables	2,297	2,720	3,131
Loans & Advances and Others	1,889	1,749	1,900
Total (A)	7,336	7,392	9,549
Sundry Creditors	2,902	2,627	3,390
Advances from Customers	992	935	1,616
Provisions and other liabilities	1,444	1,429	1,411
Total (B)	5,337	4,991	6,417
Net Working Capital (A-B)	1,999	2,401	3,131



## **Consolidated Balance Sheet**

(Rs. Crs.)

Liabilities	Sep-18	Mar-18	Assets	Sep-18	Mar-18
Shareholders' Fund	(8,122)	(6,967)	Non Current Assets		
Non controlling interest	5	10	(a) Property, Plant and Equipment	1,248	1,267
	(8,117)	(6,957)	(b) Intangible assets	325	155
			(c) Investment property	39	41
			(d) Capital work-in-progress	228	353
				1,840	1,816
Non-Current Liabilities			(e) Investments in an associate and JVs	64	67
(a) Financial Liabilities			(f) Financial assets		
(i) Long Term Borrowings	6,918	7,716	(i) Investments	0	0
(ii) Other Financial Liabilities	55	55	(ii) Loans	1	1
(b) Provisions	119	120	(iii) Trade receivables	-	5
(c) Deferred Tax Liabilities	-	-	(iv) Other Financial Assets	641	581
(d) Other Non-Current Liabilities	20	30	(g) Other non-current assets	119	139
	7,112	7,921		826	793
Current Liabilities			Current Assets		
(a) Financial Liabilities			(a) Inventories	3,151	3,026
(i) Short-term borrowings	3,395	3,889	(b) Financial Assets		
(ii) Trade payables	2,902	2,527	(i) Investments	1	-
(iii) Other financial liabilities	2,918*	1,598	(ii) Trade receivables	2,297	2,985
(b) Other current liabilities			(iii) Cash and bank balances	121	581
(i) Due to customers	-	10	(iv) Loans	40	50
(ii) Other non-financial liabilities	1,093	1,026	(v) Other financial assets	299	266
(c) Short-term provisions	861	819	(c) Other current assets	1,214	940
	11,169	9,869		7,122	7,849
			Assets held for sale (net)	376	375
Total Equity and Liabilities	10,164	10,834	Total Assets	10,164	10,834



\*Includes FCCB maturing in July 2019

## Key Accounting Policies – Revenue Recognition And Order Booking

Opening Order Book	
(-) Sales during the period	<ul> <li>Sales (WTG Revenue Recognition)         <ul> <li>WTG revenue is recognised upon transfer of risks and rewards to the buyer of complete WTG viz: Nacelle, Blade and Tower.</li> </ul> </li> </ul>
(+) Order Intake during the period	<ul> <li>Order Intake during the period</li> <li>– Only orders backed by certainty of PPAs</li> </ul>
Closing Order Book	<ul> <li>Closing Order Book         <ul> <li>Represents MW value of contract against which no revenue is recognized in the income statement</li> </ul> </li> </ul>



## **Key Accounting Policy: Maintenance Warranty Provisions**

#### **Maintenance Warranty Provisions**

#### ✓ Accounting Policy:

- Comprise of provisions created against maintenance warranty issued in connection with WTG sale
  - Created when revenue from sale of wind turbine is recognized
- Provisions estimated based on past experience
- Reversals of unused provision on expiry of Maintenance warranty period

#### ✓ Global Wind Industry Standard Practice:

- Followed by top listed global industry leaders
- Despite Insurance and back to back warranty from suppliers



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# THANK YOU